Financial Report and Supplementary Information November 30, 2017



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RSM US LLP

Independent Auditor's Report

To the Board of Directors National Skeet Shooting Association

Report on the Financial Statements

We have audited the accompanying financial statements of National Skeet Shooting Association (NSSA), which comprise the statements of financial position as of November 30, 2017 and 2016, the related statements of activities and net assets and cash flows for the years then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to NSSA's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of NSSA's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of National Skeet Shooting Association as of November 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

RSM US LLP

San Antonio, Texas February 2, 2018

Statements of Financial Position November 30, 2017 and 2016

	2017	2016
Assets		_
Current assets:		
Cash	\$ 569,690	\$ 1,717,445
Receivables:		
Trade	117,582	130,048
Life members	72,900	66,910
Other	25,105	12,279
Inventory	319,380	294,858
Prepaid expenses	 206,384	161,712
Total current assets	1,311,041	2,383,252
Property and equipment, net	5,342,070	5,041,958
Investments—cash equivalents and marketable securities (Note 2)	 3,913,920	3,126,572
Total assets	\$ 10,567,031	\$ 10,551,782
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued expenses	\$ 510,183	\$ 672,482
Current maturities of postemployment retirement benefits—former Executive Director		110,127
	-	34,020
Current maturities of long-term debt Current portion of unearned and deferred revenue	513,031	746,190
Total current liabilities	 1,023,214	1,562,819
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Long-term liabilities—unearned and deferred revenue, less current		
portion	 141,896	149,449
Total liabilities	 1,165,110	1,712,268
Net assets:		
Unrestricted:		
Undesignated	6,001,360	6,069,965
Designated for life members	2,478,240	2,124,181
Temporarily restricted	922,321	645,368
Total net assets	9,401,921	8,839,514
Total liabilities and net assets	\$ 10,567,031	\$ 10,551,782

Statement of Activities and Net Assets Year Ended November 30, 2017

	Temporarily Unrestricted Restricted To					Total
Revenues, support and other changes:		Jillestricted		Restricted		Total
Membership dues—individual and clubs	\$	1,129,774	\$	_	\$	1,129,774
Event registration, tickets and entry fees	Ψ	4,132,469	Ψ	_	Ψ	4,132,469
Registered target fees collected		1,176,282		391,184		1,567,466
Advertising revenue		625,973		-		625,973
Donations, sponsorships and affinity programs		350,874		245,685		596,559
Instructor school and referee certification		158,564		240,000		158,564
Open shooting/practice		516,531		_		516,531
Rental income		461,778		_		461,778
Sales		935,418		_		935,418
Net investment income		547,652		_		547,652
Other income		487,113		_		487,113
Net assets released from restrictions		359,916		(359,916)		-
Total revenues, support and other changes		10,882,344		276,953		11,159,297
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Program expenses:						
Association expenses		1,872,408		-		1,872,408
Shooting complex expenses		5,850,026		-		5,850,026
Total program expenses		7,722,434		-		7,722,434
Support services:						
Fundraising and development		482,971		_		482,971
Management and general		1,271,301		_		1,271,301
Membership magazines		1,120,184		-		1,120,184
Total support services		2,874,456		-		2,874,456
Total aurana		40 500 000				40 500 000
Total expenses		10,596,890		-		10,596,890
Increase in net assets		285,454		276,953		562,407
Net assets at beginning of year		8,194,146		645,368		8,839,514
Net assets at end of year	\$	8,479,600	\$	922,321	\$	9,401,921

Statement of Activities and Net Assets Year Ended November 30, 2016

	ι	Jnrestricted	emporarily Restricted	Total
Revenues, support and other changes:				
Membership dues—individual and clubs	\$	1,195,541	\$ -	\$ 1,195,541
Event registration, tickets and entry fees		3,748,924	-	3,748,924
Registered target fees collected		1,120,103	373,368	1,493,471
Advertising revenue		636,803	-	636,803
Donations, sponsorships and affinity programs		357,266	266,405	623,671
Instructor school and referee certification		132,360	-	132,360
Open shooting/practice		551,552	-	551,552
Rental income		386,519	-	386,519
Sales		954,182	-	954,182
Net investment income		118,056	-	118,056
Net assets released from restrictions		808,932	(808,932)	
Total revenues, support and other changes		10,010,238	(169,159)	9,841,079
Program expenses:				
Association expenses		1,612,647	-	1,612,647
Shooting complex expenses		5,222,572	-	5,222,572
Total program expenses		6,835,219	-	6,835,219
Support services:				
Fundraising and development		836,494	-	836,494
Management and general		1,142,147	-	1,142,147
Membership magazines		948,065	-	948,065
Total support services		2,926,706	-	2,926,706
Total expenses		9,761,925	-	9,761,925
Increase (decrease) in net assets		248,313	(169,159)	79,154
Net assets at beginning of year		7,945,833	814,527	8,760,360
Net assets at end of year	\$	8,194,146	\$ 645,368	\$ 8,839,514

Statements of Cash Flows Years Ended November 30, 2017 and 2016

		2017		2016
Cash flows from operating activities:				
Increase in net assets	\$	562,407	\$	79,154
Adjustments to reconcile increase in net assets to net cash provided by				
operating activities:				
Depreciation		477,629		402,440
(Gain) loss on disposal of equipment		(19,480)		11,533
Net realized and unrealized (gain) loss on fair value of marketable				
securities		(433,058)		34,386
Contribution of vehicle		-		(55,500)
Changes in:				
Receivables		(6,350)		74,357
Inventory		(24,522)		173,056
Prepaid expenses		(44,672)		11,906
Accounts payable and accrued expenses		(162,299)		147,564
Unearned and deferred revenue		(240,712)		396,574
Net cash provided by operating activities		108,943		1,275,470
Cash flows from investing activities:				
Capital expenditures		(780,841)		(502,355)
Purchases of investments		(498,267)		(351,172)
Proceeds from sale of equipment		22,580		-
Sales and maturities of investments		143,977		221,737
Net cash used in investing activities		(1,112,551)		(631,790)
Cook flows from financing activities:				
Cash flows from financing activities: Postemployment retirement benefits—former Executive Director		(440 427)		(112 424)
Payments on long-term debt		(110,127)		(113,424)
Net cash used in financing activities		(34,020)		(79,653) (193,077)
Net cash used in illiancing activities		(144,147)		(193,077)
Net increase (decrease) in cash		(1,147,755)		450,603
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Cash at beginning of year		1,717,445		1,266,842
Cook at and of war	•	ECO COO	Φ.	4 747 445
Cash at end of year	<u>\$</u>	569,690	\$	1,717,445
Supplemental disclosures of cash flow information:				
Cash paid for interest	\$	3,553	\$	13,358
•		- 1		,
Supplemental disclosures of noncash flow information:				
Fair market value of donated inventory	\$	176,468	\$	119,586
•			•	

Notes to Financial Statements

Note 1. Organization and Significant Accounting Policies

Organization: Founded in 1946 and headquartered in San Antonio, Texas, the National Skeet Shooting Association (NSSA) was incorporated in 1984 in the state of Texas as a nonprofit 501(c)(3) tax-exempt organization owned and operated by its members. Its purpose is to foster national and international amateur sports competition in shotgun target shooting, particularly skeet and sporting clay shooting. A few of the means by which NSSA accomplishes its purpose are: (1) educating individuals in the proper conduct and effective techniques of shotgun target shooting and the safe and efficient handling of shotguns; (2) assisting other organizations in promoting amateur shotgun target shooting by maintaining a standard set of rules and regulations, keeping records and publicizing activities; (3) sponsoring an annual World Skeet Shooting and National Sporting Clays Championship and (4) publishing a monthly magazine called Clay Target Nation. In addition, National Sporting Clays Association (NSCA) is a division of NSSA and accomplishes many of the same objectives indicated above through the competition in sporting clays.

Basis of accounting: The accompanying financial statements have been prepared on the accrual basis of accounting applicable to not-for-profit organizations in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

Support and revenue are reported as an increase in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law. Expirations of temporary restrictions on net assets (e.g., the donor stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets.

Use of estimates: The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Recent accounting pronouncements: In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*, which sets out the principles for the recognition, measurement, presentation and disclosure of leases for both parties to a contract (i.e., lessees and lessors). The new standard requires lessees to apply a dual approach, classifying leases as either finance or operating leases based on the principle of whether or not the lease is effectively a financed purchase by the lessee. This classification will determine whether lease expense is recognized based on an effective-interest method or on a straight-line basis over the term of the lease, respectively. A lessee is also required to record a right-of-use asset and a lease liability for all leases with a term of greater than 12 months regardless of their classification. Leases with a term of 12 months or less will be accounted for similar to existing guidance for operating leases today. The new standard requires lessors to account for leases using an approach that is substantially equivalent to existing guidance for sales-type leases, direct financing leases and operating leases. The standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. NSSA is in the process of evaluating the impact of this new guidance on its financial statements.

Notes to Financial Statements

Note 1. Organization and Significant Accounting Policies (Continued)

In November 2016, the FASB issued ASU No. 2016-18, *Statement of Cash Flows (Topic 230):* Restricted Cash (a consensus of the FASB Emerging Issues Task Force), which provides guidance on the presentation of restricted cash or restricted cash equivalents in the statement of cash flows. ASU No. 2016-18 will be effective for fiscal years beginning after December 15, 2018. ASU No. 2016-18 must be applied using a retrospective transition method with early adoption permitted. NSSA is currently evaluating the impact that the adoption of this guidance will have on its financial statements.

In August 2016, the FASB issued ASU No. 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments (a consensus of the FASB Emerging Issues Task Force).*ASU No. 2016-15 provides guidance on how certain cash receipts and cash payments should be presented and classified in the statement of cash flows with the objective of reducing existing diversity in practice with respect to these items. ASU No. 2016-15 is effective for annual periods, and interim periods within those years, beginning after December 15, 2018. ASU No. 2016-15 requires a retrospective-transition method. However, if it is impracticable to apply the amendments retrospectively for some of the issues, the amendments for those issues would be applied prospectively as of the earliest date practicable. This standard will not have a material impact on NSSA's results of operations or financial position.

In August 2016, the FASB issued ASU No. 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, which simplifies and improves how a not-for-profit organization classifies its net assets, as well as the information it presents in financial statements and notes about its liquidity, financial performance and cash flows. Among other changes, the ASU replaces the three current classes of net assets with two new classes, "net assets with donor restrictions" and "net assets without donor restrictions," and expands disclosures about the nature and amount of any donor restrictions. The ASU is effective for annual periods beginning after December 15, 2017, and interim periods within fiscal years beginning after December 15, 2018, with early adoption permitted. NSSA is currently evaluating the impact that the adoption of this guidance will have on its financial statements.

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*, requiring an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective and permits the use of either a full retrospective or retrospective with cumulative effect transition method. In August 2015, the FASB issued ASU No. 2015-14, which defers the effective date of ASU No. 2014-09 one year, making it effective for annual reporting periods beginning after December 15, 2018. NSSA has not yet selected a transition method and is currently evaluating the effect the standard will have on its financial statements.

Basis of presentation: Under these provisions, net assets and revenue, expenses, gains and losses are classified as unrestricted, temporarily restricted and permanently restricted based upon the following criteria:

Unrestricted net assets—Unrestricted net assets consist of net assets that are not subject to donor-imposed restrictions. Unrestricted net assets result from operating revenues and unrestricted dividend and interest income. Unrestricted net assets may be designated for specific purposes by action of the Board of Directors (the Board). The balance at November 30, 2017, designated to support future expenses relating to maintaining life memberships is \$2,478,240 (\$2,124,181 in 2016).

Notes to Financial Statements

Note 1. Organization and Significant Accounting Policies (Continued)

- Temporarily restricted net assets—Temporarily restricted net assets consist of assets that are subject
 to donor-imposed stipulations that require the passage of time or the occurrence of a specified event.
 When the donor restriction expires, the temporarily restricted net assets are reclassified to
 unrestricted net assets and reported in the statements of activities and net assets as net assets
 released from restrictions.
- Permanently restricted net assets—Permanently restricted net assets consist of net assets that are subject to donor-imposed stipulations that are to be maintained permanently. Generally, donors of these assets permit the use of all or part of the income earned on any related investments for general or specific purposes. As of November 30, 2017 and 2016, there were no permanently restricted net assets.

Investments: Investments, which include cash and cash equivalents earmarked for investment purposes, are stated at fair value based upon quoted market prices, when available, or estimates of fair value in the statements of financial position. Unrealized gains and losses are included in the statements of activities and net assets.

NSSA has an investment policy that sets guidelines and constraints to ensure the portfolio is appropriately diversified. NSSA invests in a professionally managed portfolio that contains common shares and bonds of publicly traded companies, United States government obligations, mutual funds and money market funds. Such investments are exposed to various risks such as interest rate, market and credit. Due to the level of risk associated with such investments and the level of uncertainty related to changes in the value of such investments, it is at least reasonably possible that changes in risks in the near term would materially affect investment balances and the amounts reported in the financial statements. Market volatility of equity-based investments is expected to substantially impact the value of such investments at any given time. Management evaluates the investment portfolio on an ongoing basis.

Trade receivable: The allowance for doubtful accounts is established as losses are estimated to have occurred through a provision for bad debts charged to earnings. Losses are charged against the allowance when management believes the uncollectibility of a receivable is confirmed. Subsequent recoveries, if any, are credited to the allowance. The allowance for doubtful accounts is evaluated on a regular basis by management and is based on historical experience and specifically identified questionable receivables. The evaluation is inherently subjective, as it requires estimates that are susceptible to significant revision as more information becomes available. As of November 30, 2017 and 2016, an allowance was not deemed necessary by management.

Inventory: Inventory is stated at the lower of cost (first-in, first-out method) or market (net realizable value). At November 30, 2017, all inventory was stated at cost, which was less than net realizable value.

Property and equipment: Property and equipment are stated at cost if purchased, or fair value if donated. Depreciation is calculated on the straight-line method based on the following estimated useful lives: buildings and improvements—five to 35 years and equipment and furniture—three to 30 years. NSSA has adopted a capitalization policy for property and equipment of \$500.

Impairment of long-lived assets: NSSA reviews the carrying value of property and equipment for impairment whenever events and circumstances indicate the carrying value of an asset may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. In cases where undiscounted expected future cash flows are less than the carrying value, an impairment loss is recognized equal to an amount by which the carrying value exceeds the fair value of assets.

Notes to Financial Statements

Note 1. Organization and Significant Accounting Policies (Continued)

The factors considered by management in performing this assessment include current operating results, trends and prospects and the effects of obsolescence, demand, competition and other economic factors. NSSA did not recognize an impairment loss during the years ended November 30, 2017 or 2016.

Donated property and equipment: Donations of property and equipment are recorded as support at their estimated fair value. Such donations, if any, are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, NSSA reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. NSSA reclassifies temporarily restricted net assets to unrestricted net assets at that time.

Federal income tax: NSSA is a not-for-profit organization and is exempt from federal income taxes under section 501(c)(3) of the Internal Revenue Code, except to the extent it has unrelated business activities. As such, no provision for federal income taxes has been made in the accompanying financial statements.

NSSA's policy is to record interest and penalty expense related to income taxes as interest and other expense, respectively. At November 30, 2017 and 2016, no interest or penalties have been or are required to be accrued.

Life membership dues: In the period life memberships are initiated and the dues become receivable, the life membership dues are recognized as revenue as future fees are expected to cover the future costs of membership.

Unearned exhibitor buildings and camper rental revenue: NSSA leases two buildings to exhibitors and rental space to campers who have prepaid for the use of those facilities over five- and 10-year periods, respectively.

Unearned membership dues: Annual dues received in the current year that relate to a future year are deferred and recorded as revenue in the year earned. Six-year membership dues are recognized as revenue ratably over the six-year period to which the dues relate.

Public support and revenue: Contributions are recorded at fair value when NSSA is in possession of or receives an unconditional promise to give. Contributions are recorded as unrestricted, temporarily restricted or permanently restricted support based on the existence or nature of any donor restrictions. As donor or time restrictions are satisfied, net assets are reclassified to unrestricted net assets. NSSA's policy is to report restricted support that is satisfied in the year of receipt as restricted and then fully released in the same year.

Unconditional promises to give, or pledges, are recorded in the financial statements when there is sufficient evidence in the form of verifiable documentation that a promise is made and received. Pledges receivable are discounted to an estimated present value.

Contributed services that create or enhance nonfinancial assets or that require specialized skills that are provided by individuals possessing those skills, and which would typically need to be purchased if not provided by donation, are recorded at their fair values in the period received. Contributed goods are recorded at their fair value in the period received.

Notes to Financial Statements

Note 1. Organization and Significant Accounting Policies (Continued)

Functional allocation of revenues and expenses: The benefits and costs of providing various programs and activities have been summarized on a functional basis in the statements of activities and net assets. Accordingly, certain benefits and costs have been allocated among the programs and supporting services benefited.

Contingencies: Certain conditions may exist as of the date the financial statements are issued, which may result in a loss to NSSA, but which will only be resolved when one or more future events occur or fail to occur. NSSA's management and its legal counsel assess such contingent liabilities, and such assessment inherently involves an exercise of judgment. In assessing loss contingencies related to legal proceedings that are pending against NSSA or unasserted claims that may result in such proceedings, NSSA's legal counsel evaluates the perceived merits of any legal proceedings or unasserted claims, as well as the perceived merits of the amount of relief sought or expected to be sought therein.

If the assessment of a contingency indicates it is probable that a material loss has been incurred and the amount of the liability can be estimated, then the estimated liability would be accrued in NSSA's financial statements. If the assessment indicates a potentially material loss contingency is not probable, but is reasonably possible, or is probable, but cannot be estimated, then the nature of the contingent liability, together with an estimate of the range of possible loss, if determinable and material, would be disclosed. Loss contingencies considered remote are generally not disclosed unless they involve guarantees, in which case the guarantees would be disclosed.

Advertising: Advertising costs totaled \$105,178 and \$75,089 for the years ended November 30, 2017 and 2016, respectively, and are expensed as incurred.

Subsequent events: NSSA has evaluated subsequent events through February 2, 2018, the date the financial statements were available to be issued.

Reclassification: Certain reclassifications have been made in the prior-year financial statements to conform to the current-year presentation with no effect on the change in net assets.

Note 2. Investments

As of November 30, 2017 and 2016, cash equivalents and marketable securities with a total fair market value of \$3,913,920 and \$3,126,572, respectively, have been designated by NSSA's executive committee and approved by the Board to be funds which will be kept in an investment capacity and not used for operations during the next year. Investments totaling approximately \$2,478,000 at November 30, 2017, are identified as net assets designated specifically for life membership matters (\$2,124,000 in 2016). All securities are valued at market value, as determined by their closing sales prices at November 30, 2017 and 2016. All balances are unrestricted.

Notes to Financial Statements

Note 2. Investments (Continued)

The following are the major categories of assets measured at fair value on a recurring basis as of November 30, 2017 and 2016, using quoted prices in active markets for identical assets:

		Novembe	2017	Novembe	er 30,	2016				
				Fair Market			F	air Market		
		Cost		Cost Value				Cost		Value
Cash	\$	59,497	\$	59,497	\$	65,604	\$	65,604		
Sweep account		346		346		47,991		48,210		
Domestic stocks and										
exchange traded funds		529,179		768,655		396,450		530,719		
Mutual funds:										
United States equity funds		960,564		1,329,291		876,794		1,073,192		
United States bond funds		779,153		787,799		629,514		631,977		
International equity funds		624,770		742,758		581,095		601,814		
International bond funds		236,656		225,574		238,427		175,056		
	\$	3,190,165	\$	3,913,920	\$	2,835,875	\$	3,126,572		

During the years ended November 30, 2017 and 2016, NSSA had brokerage fees of \$31,612 and \$20,688, respectively, on these investments and other cash balances. These have been netted against investment income in the statements of activities and net assets.

Note 3. Fair Value Measurements and Disclosures

The requirements of Fair Value Measurements and Disclosures of the *FASB Accounting Standards Codification* (ASC) apply to all financial instruments and all nonfinancial assets and nonfinancial liabilities that are being measured and reported on a fair value basis. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair Value Measurements and Disclosures also establishes a fair value hierarchy that prioritizes the inputs used in valuation methodologies into the following three levels.

Level 1 inputs: Inputs are unadjusted quoted prices in active markets for identical assets or liabilities.

Level 2 inputs: Inputs are observable and other than Level 1 prices, such as quoted prices for similar assets or liabilities, or other inputs that can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 inputs: Inputs are unobservable and are supported by little or no market activity and are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies or other valuation techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation.

At November 30, 2017 and 2016, all investments were classified as Level 1.

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Notes to Financial Statements

Note 4. Profit Sharing Plan

The Board approved a profit sharing plan effective January 1, 1993, in which substantially all full-time employees become qualified participants after attaining 21 years of age and completing one year of continuous employment with NSSA. NSSA's contribution was determined annually by the Board, but could not exceed the maximum allowable deduction permitted under the Internal Revenue Code at the time of the contribution.

This plan was restated effective January 1, 2005, as the National Skeet Shooting Association 401(k) Profit Sharing Plan. A nonelective matching contribution up to 1 percent of the participants' base compensation for the plan year is made. Total contributions for the years ended November 30, 2017 and 2016, were \$9,838 and \$9,716, respectively.

Note 5. Commitments and Contingent Liabilities

Lease commitments: NSSA leases various equipment pursuant to noncancelable operating lease agreements expiring on November 29, 2020. Future minimum lease payments for these leases are as follows:

Years ending November 30:	
2018	\$ 35,400
2019	35,400
2020	35,400
	\$ 106,200

Lease expense for these and other leases for the years ended November 30, 2017 and 2016, totaled \$70,324 and \$67,605, respectively.

Environmental remediation: NSSA has instituted a lead management program to control and contain lead migration and to take all practical steps to remove and recycle lead. In the event the real estate of NSSA is sold, the buyer may request remediation as a condition of the sale. Because there is no legal or contractual requirement to remediate the property, and the extent of remediation, if any, is unknown, no liability is recorded in the financial statements.

Note 6. Line of Credit

NSSA has a \$250,000 unsecured line of credit, which will expire February 2018, available with a local bank at prime rate plus 0.25 percent. There was no balance outstanding on this line of credit at November 30, 2017 and 2016.

Notes to Financial Statements

Note 7. Long-Term Debt

Long-term debt consists of the following:

Note payable to a bank in monthly installments of \$6,890, including interest at 3.85% due April 2017; collateralized by investments

Less current maturities

November 30								
2	2017	2016						
\$	_	\$	34,020					
	-		34,020					
\$	-	\$	-					

Interest expense on long-term debt totaled approximately \$240 and \$3,000 for the years ended November 30, 2017 and 2016, respectively

Note 8. Property and Equipment

A summary of property and equipment is as follows:

	November 30					
		2017		2016		
Land and improvements	\$	2,601,851	\$	2,601,851		
Buildings and improvements		6,006,258		5,527,921		
Equipment and furniture		2,543,450		2,459,103		
Construction in progress		317,938		237,033		
		11,469,497		10,825,908		
Less accumulated depreciation		6,127,427		5,783,950		
	\$	5,342,070	\$	5,041,958		

Note 9. Inventory

Inventory consisted of the following:

		November 30						
	2017			2016				
General store merchandise	\$	9,751	\$	10,908				
Targets		96,632		87,010				
Ammunition		37,039		40,578				
Guns		175,958		156,362				
	\$	319,380	\$	294,858				

Notes to Financial Statements

Note 10. Unearned and Deferred Revenue

Unearned and deferred revenue consisted of the following:

	November 30					
	2017			2016		
Annual dues:						
Sporting clays	\$	146,345	\$	200,150		
Clubs		48,050		51,050		
Six-year membership dues		137,966		135,651		
Prepaid exhibitor buildings and camper rentals		81,925		77,130		
Advanced deposits—subsequent year shoots		240,641		431,658		
		654,927		895,639		
Less current portion		513,031		746,190		
	\$	141,896	\$	149,449		

Note 11. Postemployment Retirement Benefits

NSSA entered into a deferred compensation agreement with a former Executive Director (ED) that increased in value (as a percentage of his final salary) each year he served as the ED. After more than 15 years as the ED, per the details of the agreement, NSSA is obligated to pay \$10,313 per month for 15 years beginning November 1, 2002, with payments that ended in October 2017. The liability—postemployment retirement benefit of \$-0- and \$110,127 as of November 30, 2017 and 2016, respectively, was derived using a present value calculation with an assumed interest rate of 6 percent.

There are no future annual obligations regarding this agreement as the ED's benefits have been exhausted as of November 30, 2017.

Interest expense on postemployment retirement benefits totaled approximately \$3,000 and \$10,000 for the years ended November 30, 2017 and 2016, respectively.

Note 12. Major Suppliers

For the year ended November 30, 2017, approximately \$1,365,000 of NSSA's purchases was purchased from two suppliers. At November 30, 2017, there were no trade payables due to these suppliers. Other suppliers would be available if needed.

For the year ended November 30, 2016, approximately \$655,000 of NSSA's purchases was purchased from one supplier. At November 30, 2016, there were approximately \$17,000 in trade payables due to this supplier. Other suppliers would be available if needed.

Note 13. Temporarily Restricted Net Assets

Net assets and changes in net assets are as follows:

	Balance at November 30,			Net Assets Released From		Balance a n November 3		
		2016		Donations	R	estriction		2017
NSCA USA Sporting Clays Team	\$	17,519	\$	198,085	\$	132,857	\$	82,747
Scholarships		31,719		20,000		6,250		45,469
Youth education		63,125		8,850		15,075		56,900
NSCA Marketing Fund		277,215		284,882		185,639		376,458
NSSA Marketing Fund		243,290		106,302		1,345		348,247
Krieghoff All American Program		12,500		18,750		18,750		12,500
	\$	645,368	\$	636,869	\$	359,916	\$	922,321
	Balance at				Ν	et Assets	В	alance at
	No۱	ember 30,			Rele	Released From		vember 30,
		2015		Donations	onations Restriction			2016
NSCA USA Sporting Clays Team	\$	168,350	\$	195,322	\$	346,153	\$	17,519
Scholarships		25,994		11,350		5,625		31,719
Youth education		51,716		47,233		35,824		63,125
NSCA Marketing Fund		325,240		264,363		312,388		277,215
NSSA Marketing Fund		230,727		109,005		96,442		243,290
Krieghoff All American Program		12,500		12,500		12,500		12,500
_	\$	814,527	\$	639,773	\$	808,932	\$	645,368

Note 14. Credit Risk

NSSA maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. Accounts are guaranteed by the Federal Deposit Insurance Corporation up to \$250,000. NSSA has not experienced any losses in such accounts.

Note 15. Related-Party Transactions

The current ED's wife is a principal at Synergy, and NSSA has a contract with Synergy to market sponsorship opportunities and advertising. This contract was in effect until December 31, 2017, and subsequent to year-end, has been extended through December 31, 2018, with no other modifications. The contract provided Synergy with a commission of 30 percent of cash and/or net resellable or nonresellable product value depending on the type of sponsorship that was achieved through Synergy's services and 10 percent for pre-existing renewing sponsors. On March 20, 2015, the contract was modified and Synergy receives 20 percent for new sponsors and for new sponsor agreements from existing sponsors, and 15 percent for all renewing sponsorship agreements. Synergy also receives a 5 percent commission on advertising sales for existing advertisers and a 20 percent commission on advertising sales for new advertisers in the first 12 months. During the fiscal year, \$163,190 was billed and expensed in relation to this contract (\$171,050 in 2016).

Notes to Financial Statements

Note 16. Subsequent Events

In August 2016, NSSA entered into agreements with a contracting company, whereby the contractor will perform installation of a sewer casing pipe and modification of the main entry road at the National Shooting Complex in exchange for the use of land through August 31, 2018.

In November 2016, NSSA entered into a contract to have lead shot reclamation performed. NSSA receives a percentage of the sales price of the salvage lead under the terms of the contract and recognized other income in the amount of \$190,419 related to this agreement during fiscal year 2017.



Independent Auditor's Report on the Supplementary Information

To the Board of Directors National Skeet Shooting Association

We have audited the financial statements of National Skeet Shooting Association (NSSA) as of and for the years ended November 30, 2017 and 2016, and have issued our report thereon dated February 2, 2018, which contained an unmodified opinion on those financial statements. Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole.

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information, as presented in the table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements. Such supplementary information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The 2017 total revenues and expenses presented within the supplementary information and the comparative totals for 2016 have been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such supplementary information directly to the underlying accounting and other records used to prepare the financial statements, or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2017 and 2016 total revenues and expenses presented within the supplementary information are fairly stated, in all material respects, in relation to the financial statements as a whole.

RSM US LLP

San Antonio, Texas February 2, 2018

Comparative Schedule of Revenues and Expenses by Activity Year Ended November 30, 2017 With Comparative Totals for 2016

	Skeet Association		Sporting Clays Association		National Shooting Complex		Fundraising and Development		Management and General		embership lagazines*	2017 Total	2016 Total	
Revenues:														
Membership dues—individuals and clubs	\$	268,190	\$	819,459	\$	42,125	\$	-	\$ -	\$	-	\$ 1,129,774	\$	1,195,541
Event registration, tickets and entry fees		125,439		6,850		4,000,180		-	-		-	4,132,469		3,748,924
Registered target fees collected		320,907		855,375		-		391,184	-		-	1,567,466		1,493,471
Advertising revenue		2,552		2,552		33,247		-	-		587,622	625,973		636,803
Donations, sponsorship and affinity programs		86,723		72,024		212,127		225,685	-		-	596,559		623,671
Instructor school and referee certification		32,850		125,714		-		-	-		-	158,564		132,360
Open shooting/practice		-		-		516,531		-	-		-	516,531		551,552
Rental—exhibitors		-		-		261,101		-	-		-	261,101		223,534
Rental—RV spaces		-		-		200,677		-	-		-	200,677		162,985
Sales—ammunition		-		-		547,836		-	-		-	547,836		497,662
Sales—merchandise		6,742		13,727		115,759		11,454	-		25,245	172,927		194,132
Sales/revenue—other		975		2,806		695,718		2,269	-		-	701,768		262,388
Net investment income		151,584		195,849		200,219		-	-		-	547,652		118,056
Total revenues	\$	995,962	\$	2,094,356	\$	6,825,520	\$	630,592	\$ -	\$	612,867	\$ 11,159,297	\$	9,841,079
Expenses:														
Salaries	\$	286,141	\$	317,308	\$	1,054,103	\$	17,224	\$ 510,478	\$	97,677	\$ 2,282,931	\$	2,176,298
Employee benefits and payroll taxes		87,837		101,870		228,598		1,497	74,273		15,838	509,913		468,820
Accounting/auditing fees		-		-		-		-	39,800		_	39,800		40,750
Advertising and promotional		66,970		110,749		75,338		304,256	-		10,181	567,494		600,293
Banking/financial services		28,248		81,459		43,773		52	-		1,018	154,550		136,325
Board expenses		7,641		6,618		60		_	_		· -	14,319		21,310
Club and member expenses		23,796		52,804		1,298		-	_		-	77,898		59,215
Consultants		545		821		16,471		22,576	48,063		6,656	95,132		5,341
Contracted services—events		62,035		-		858,906		-	· -		-	920,941		817,941
Cost of sales—ammunition		-		-		493,229		-	-		-	493,229		404,136
						(Continued)							

^{*}Printed and electronic periodicals

Comparative Schedule of Revenues and Expenses by Activity (Continued) Year Ended November 30, 2017 With Comparative Totals for 2016

	Skeet Association	Sporting Clays Association	National Shooting Complex		Fundraising and Development	_		Membership Magazines*	2017 Total	2016 Total	
Expenses: (continued)					_						
Cost of sales—merchandise	\$ 4,641	\$ -		92,559	\$ -	\$	-	\$ -	\$ 97,200	\$	134,945
Cost of sales/revenue—Other	-	-	1	07,138	-		-	-	107,138		101,815
Dues/fees/subscriptions	953	11,454		6,098	-	6,4		-	24,986		8,846
Equipment rental/lease	-	-		45,069	-	64,9	97	-	110,066		105,622
Event preparation and cleanup—outside											
services	-	-		8,319	-		-	-	8,319		13,767
Food/Ice/parties/banquets	16,898	13,822	2	06,878	-		-	-	237,598		200,251
Grants/donations/scholarships	34,253	12,353		6,600	-		-	-	53,206		64,074
Instructor school/referee certification	20,385	64,830		-	-		-	-	85,215		80,994
Insurance	93	-		10,220	-	169,5	17	-	179,830		176,216
Interest expense	-	-		243	-	3,3	10	-	3,553		13,358
Legal	-	12,651		4,016	-	94,0	31	-	110,698		47,950
Maintenance and repairs	1,027	4,600	3	18,611	4,996		-	-	329,234		282,425
Printing and editing	-	-		24,835	-		-	912,744	937,579		836,282
Prizes and awards	71,476	40,800	7	90,778	23,119		-	-	926,173		842,400
Shipping and postage	23,909	56,037		14,954	92	4	26	74,726	170,144		176,272
Supplies and materials	16,639	19,677	1	10,895	267	39,6	38	757	187,873		177,400
Other expenses	10,606	7,115		25,203	-	2,4	19	_	45,343		29,339
Staff development	459	764		2,754	-	12,2	12	_	16,189		2,792
Targets	_	_	5	76,443	-		_	_	576,443		561,204
Telephone	_	_		-	-	47,5	85	_	47,585		38,873
Travel	33,671	54,966	1	15,496	86,004	6,1	28	_	296,265		349,309
Utilities	-	-		· -	-	148,0		_	148,025		139,188
Depreciation	42,789	46,298	3	61,149	22,888	3,9		587	477,629		402,440
Property taxes	7,200	7,200		49,992	-		-	-	264,392		245,734
Total expenses	\$ 848,212	\$ 1,024,196	\$ 5,8	50,026	\$ 482,971	\$ 1,271,3	01	\$ 1,120,184	\$ 10,596,890	\$	9,761,925

^{*}Printed and electronic periodicals

